

Dear Member

You will recall that in August 2019 the three collectives of Kalamia Cane Growers Organisation Ltd, Invicta Cane Growers Organisation Ltd and Pioneer Cane Growers Organisation Ltd, with the support of their respective memberships, signed a Memorandum of Understanding to investigate the concept of unification of the three collectives into a single entity. During the latter half of 2019 collective boards hosted a number of combined grower meetings to provide updates as to progress and seeking feedback from member attendees.

In late 2019, directors of the three collectives were unable to reach agreement/common ground on a number of issues, mainly levy options/methodology, asset contribution levels and the engagement of independent third party consultant which resulted in proceedings being delayed until the new year. At this time, collectives came to the realisation that new unified entity structure was unlikely to be in place prior to the commencement of the 2020 season.

Further discussions were held in early 2020 about how unification efforts would proceed, taking into account the fundamental differences in approach being taken by and competing priorities of, the 3 organisations. Accordingly, it was agreed that the situation would be reviewed at the end of May with a view to determining if unification efforts would continue and if so in what form, or be discontinued. This review has now taken place and there is mutual agreement that unification would no longer proceed and has been discontinued. We thank the respective Boards and Management for their participation in and significant contribution toward the process and the resources devoted by each organisation toward unification.

The Kalamia Cane Grower Organisation board would like to reassure its members that we will continue to support and represent you in matters of importance to our industry in the political arena, milling issues as well as continuing to provide operational activities and services for the benefit of members.

Regards.



Robert Malaponte

**Chairman**

**Kalamia Cane Growers Organisation Ltd**  
**Kalagro Ltd**